

Secretary of State for External Affairs and the Secretary to the Cabinet attend. *Object*—planning, training and general supervision of the three Services; preparation of joint reports appreciating the military situation.

- (3) **Personnel Members Committee.** — *Composition* — Adjutant-General (Army), Chief of Naval Personnel, Air Member for Personnel (R.C.A.F.), Associate Deputy Minister and a Defence Research Board representative (chairmanship rotates among first three members named). *Object*—joint administration of personnel, medical and dental services, pay, pensions and allied matters; general aim is to ensure that, where feasible, personnel of the Navy, Army and Air Force are governed by the same regulations.
- (4) **Principal Supply Officers' Committee.**—*Composition*—principal supply officers from each Service, a Defence Research Board representative and appropriate Associate Deputy Minister (chairmanship rotates among Service members). *Object*—co-ordination and unification of supply and equipment and matters of procurement.
- (5) **Inter-Service Recruiting Committee.** — *Composition* — by Service appointment as required (chairmanship rotates). *Object* — planning campaigns and sustaining recruiting programs for the active and reserve components of the Armed Services.

The Defence Research Board of Canada.—The Defence Research Board was set up to operate as a specialized fourth Service to co-ordinate scientific research of defence significance (see p. 1104).

Civil Defence.—In October, 1948, the Minister of National Defence appointed a Co-ordinator of Civil Defence with the task of preparing a Canadian plan. Informal discussions were held with the Provincial Governments and the various national organizations and the plans and organizations of the countries of Western Europe and the United States were studied.

An interdepartmental committee has been formed to assist in the co-ordination of the federal planning. The main principle is that all departments and agencies are responsible for planning all phases that are extensions of the normal functions.

At an early stage in his planning the Co-ordinator of Civil Defence became interested in the standardization of fire-fighting equipment and has been instrumental in initiating a standardization program in Canada.

Liaison Abroad

For the purpose of liaison and furtherance of international co-operation on defence, Canada maintains: (1) United States-Canadian Permanent Joint Board on Defence; (2) Canadian Joint Staff (Washington) representing the three Services; (3) Canadian Joint Liaison Officers, London, representing the three Services; and (4) Service Attachés in various countries throughout the world.

Section 2.—The Armed Services and the Defence Research Board*

The three Armed Services of Canada—the Royal Canadian Navy, the Canadian Army and the Royal Canadian Air Force—are closely consolidated under single ministerial direction but still operate as three distinct defence services. Each is headed by a Chief of Staff who is responsible to the Minister of National Defence. Many aspects of administration and training have been amalgamated or co-ordinated in the interests of efficiency and economy.